

## Population Health Division

## **2023 ACTPS SURVEY RESULTS**

#### **CONTENTS**

SUMMARY	2
HEADLINE SCORES	3
BIGGEST CHANGES from 2021	4
KEY OUTCOME MEASURES	5
INNOVATION INDEX	6
PEOPLE	7
Leadership	7
Supervisor performance	8
Team performance	9
Team culture	9
OTHER WORKPLACE FACTORS	10
Flexible working	10
Autonomy	11
Barriers to productivity	11
Change management	11
Consultation	12
Customer service culture	12
Goal clarity	13
Inclusivity	13
Internal communication	14
	<u>'</u>

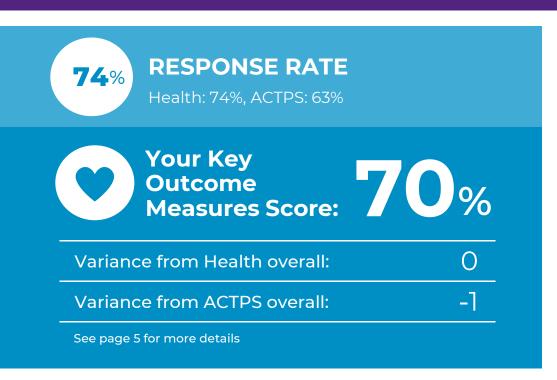
Intrinsic rewards	15
Job security	15
Job-skills match	16
Learning and development	16
Mobility	16
Organisational trust	17
Workgroup performance	18
Recognition	19
Remuneration and conditions	19
Support for health and wellbeing	20
Support for supervisor	20
Work impact on wellbeing	21
Workload management	22
CAREER INTENTIONS	23
ETHICS and MISCONDUCT	24
Bullying	24
Discrimination	25
Sexual harassment	26
Violence and aggression	27
Corruption	28
DEMOGRAPHICS	29
Health SPECIFIC QUESTIONS	31



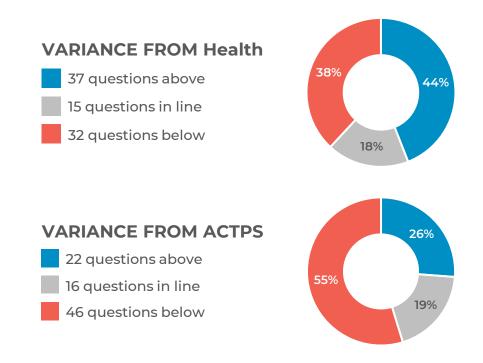
#### **Population Health Division**

## **2023 ACTPS SURVEY RESULTS**

176 staff from the division participated in the ACTPS Survey, held 6 to 24 March 2023



TOP 3 HIGHEST SCORING QUESTIONS	% POSITIVE
I feel responsible to continually look for new ways to improve the way we work	95%
My workgroup is committed to providing excellent customer/client service	92%
My workgroup has good working relationships with our customers/clients	91%



TOP 3 HIGHEST SCORING QUESTIONS AGAINST Health	VARIANCE FROM Health
My workplace takes actions to keep me healthy and safe at work	+7
I received appropriate training to meet my customer/client service responsibilities	+7
How satisfied are you with the work-life balance in your current job?	+6

## **HEADLINE SCORES**

HIGHEST POSITIVE SCORING QUESTIONS	% POSITIVE
I feel responsible to continually look for new ways to improve the way we work	95%
My workgroup is committed to providing excellent customer/client service	92%
My workgroup has good working relationships with our customers/clients	91%
I often seek to help other teams and individuals where I have the capability to assist	89%
I believe my immediate supervisor cares about my health and wellbeing	87%
My workgroup successfully adapts to new ways of working when required	<b>87</b> %
My workgroup works effectively together	87%
My supervisor displays resilience when faced with difficulties or failures	86%

HIGHEST NEUTRAL SCORING QUESTIONS	% NEUTRAL
Satisfaction with your opportunity to temporarily transfer to other areas within the ACTPS	38%
In the last 3 months, how often has work made you feel happy (% sometimes)	38%
In the last 3 months, how often has work made you feel enthusiastic (% sometimes)	<b>37</b> %
In the last 3 months, how often has work made you feel burned out (% sometimes)	36%
I have unrealistic time pressures (% sometimes)	34%
In my organisation, the senior leaders work as a team	34%
When my organisation's accomplishments are praised, it feels like a personal compliment	33%
My organisation really inspires me to do my best work every day	<b>32</b> %

HIGHEST NEGATIVE SCORING QUESTIONS	% NEGATIVE
I have unrealistic time pressures (% always, often)	<b>32</b> %
My workgroup has the tools and resources we need to perform well	30%
I have enough time during my work hours to do my job effectively	30%
In the last 3 months, how often has work made you feel burned out (% always, often)	28%
I am provided with adequate time to undertake my role	28%
In general, the recruitment and promotion in my workgroup is managed well	26%
My organisation involves staff in decisions about their work	26%
The workload I have is appropriate for my role	26%



WHAT ARE EMPLOYEES MOST POSITIVE ABOUT?
"% POSITIVE" is the proportion of staff who
responded "Strongly agree" and "Agree".
(STRENGTHS)

#### WHAT ARE EMPLOYEES MOST NEUTRAL ABOUT?

Where a lot of employees are responding "Neither agree nor disagree" (% neutral), this may indicate mixed views or inconsistent experiences.

(AREAS OF POTENTIAL)

WHAT ARE EMPLOYEES MOST NEGATIVE ABOUT?
"% NEGATIVE" is the proportion of staff who responded
"Disagree" and "Strongly disagree".
(AREAS OF POTENTIAL CONCERN)

## **BIGGEST CHANGES FROM 2021**

LARGEST INCREASE IN POSITIVE SENTIMENT	% POSITIVE	VARIANCE FROM 2021
I feel equipped to manage the performance of the people I supervise	73%	+12%
Satisfaction with your current learning and development opportunities	64%	+9%
I am provided with adequate time to undertake my role	61%	+6%
My workgroup uses feedback from our customers/clients to improve the services we deliver	84%	+5%
In my organisation, I feel safe to be able to speak up when I see something wrong	68%	+5%
In the last 3 months, how often has work made you feel miserable (% never, rarely)	59%	+5%
My physical work environment is suitable for the type of work I do	86%	+4%
Satisfied with non-monetary employment conditions (leave, flexible work, etc.)	85%	+4%

LARGEST DECREASE IN POSITIVE SENTIMENT	% POSITIVE	VARIANCE FROM 2021
My EGM effectively leads and manages change	58%	-22%
My EGM clearly articulates the direction and priorities for our area	56%	-18%
My EBM clearly articulates the direction and priorities for our area	56%	-18%
My EBM effectively leads and manages change	62%	-18%
My workgroup has the tools and resources we need to perform well	53%	-13%
I am fairly remunerated (e.g. salary, superannuation) for the work that I do	68%	-12%
I believe strongly in the purpose and objectives of my organisation	78%	-10%
My organisation fosters an environment where staff are treated fairly and with respect	62%	-10%

LARGEST INCREASE IN NEGATIVE SENTIMENT	% NEGATIVE	VARIANCE FROM 2021
My EBM clearly articulates the direction and priorities for our area	25%	+18%
My EBM effectively leads and manages change	23%	+16%
My workgroup has the tools and resources we need to perform well	30%	+12%
I am satisfied with the stability and security of my job	20%	+8%
My EGM effectively leads and manages change	12%	+6%
Relationships at work are strained (% always, often)	13%	+6%
My organisation fosters an environment where staff are treated fairly and with respect	18%	+6%
My EGM clearly articulates the direction and priorities for our area	14%	+6%



LARGEST INCREASE IN POSITIVE SENTIMENT looks at the questions that people responded **positvely** to, and shows the questions that have had the largest INCREASE in positive sentiment since 2021. These reflect areas where we are doing well.

#### LARGEST DECREASE IN POSITIVE SENTIMENT

looks at the questions that people responded **positively** to, and shows the questions that have had the largest DECREASE in positive sentiment since 2021. We should ask why staff are feeling less positive about these areas.

#### LARGEST INCREASE IN NEGATIVE SENTIMENT

looks at the questions that people responded **negatively** to, and shows the questions that have had the largest INCREASE in negative sentiment since 2021. We should ask why staff are feeling more negative, in context of the total % negative.

## **KEY OUTCOME MEASURES**



# WHAT ARE KEY OUTCOME MEASURES?

Key Outcome Measures provide an overall view of the employee experience. Research has shown that when organisations are performing well, ENGAGEMENT. **COMMITMENT AND** LOYALTY, and **SATISFACTION** are high. Key Outcome Measures are influenced by a range of workplace factors that drive changes in these outcomes. These workplace factors are shown in the following pages.

YOUR KEY OUTCOME 70% MEASURES SCORE:	RESPONSE S	CALE	% POSITIVE	VARIANCE FROM 2021 <b>-5</b>	VARIANCE FROM Health <b>O</b>	VARIANCE FROM ACTPS
COMMITMENT and LOYALTY	66%					
I believe strongly in the purpose and objectives of my organisation	78	18	<b>78</b> %	-10 🛇	-3	-4 🛇
I am proud to work in my organisation	73	20 7	<b>73</b> %	-2	-1	-2
I would recommend my organisation as a good place to work	70	20 11	<b>70</b> %	-1	0	0
I feel a strong personal attachment to my organisation	63	23 15	<b>63</b> %	-3	+2	-1
When my organisation's accomplishments are praised, it feels like a personal compliment	49	33 18	<b>49</b> %	-7 🗸	-5 🛇	-7 🛇
ENGAGEMENT	<b>73</b> %					
I work beyond what is required in my job to help my organisation achieve its objectives	80	18	80 %	-4 🗸	-1	-1
My job inspires me	66	23 11	66 %	-9 🗸	+4 🔕	0
My organisation really inspires me to do my best work every day*	53	32 15	<b>53</b> %	-	-3	-3
SATISFACTION	<b>79</b> %					
Overall, I am satisfied with my job	79	14 7	<b>79</b> %	-5 🗸	+2	+7

<sup>\*</sup>related question - not included in factor or outcome scores







## **INNOVATION INDEX**



## WHAT ARE INDEXES?

WE CAN USE INDEXES TO TRACK HOW WE CHANGE OVER TIME IN KEY AREAS OF IMPORTANCE TO THE SERVICE.

© INNOVATION 75%	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021 -	VARIANCE FROM Health	VARIANCE FROM ACTPS -0
My organisation promotes innovation and creativity	59 22 19	<b>59</b> %	-4 🛇	-2	-3
My supervisor challenges me to consider new ways of doing things	70 20 10	<b>70</b> %	-	+1	-2
My supervisor recognises people in my workgroup for creating new/better ways of working	76 17	<b>76</b> %	-	0	-1
My supervisor recognises and supports the notion that failure is a part of innovation	73 19 9	<b>73</b> %	-	0	+1
I feel responsible to continually look for new ways to improve the way we work	95	95 %	-	+2	+2







#### **EXPLORE** THE FULL **RESULTS**

THESE PAGES **SHOW EVERY QUESTION ASKED** IN THE SURVEY. The questions are grouped into factors. These factors drive the Key Outcome Measures.

LOOK AT HOW THE POSITIVE SCORES COMPARE TO THE AVAILABLE COMPARISONS. Positive scores are the proportion of staff responding "Strongly Agree" and "Agree".

LEADERSHIP	RESPONSE SCA	LE <b>% POSITIVE</b>	VARIANCE FROM 2021	VARIANCE FROM Health	VARIANCE FROM ACTPS
In my organisation, communication between senior leaders and others is effective	61 2	<b>61</b> %	0	-2	0
In my organisation, the senior leaders work as a team	<b>52</b> 34	<b>52</b> %	0	-9 🗸	-9 🗸
Senior leaders provide clear strategy and purpose	51 28	21 51 %	-1	-4 🛇	-6 🛇
My EGM effectively leads and manages change	58 3	0 12 58 %	-22 🛇	-8 🗸	-6 🛇
My EBM effectively leads and manages change	62 15	23 62 %	-18 📀	-8 🗸	-7 🛇





#### **EXPLORE** THE FULL **RESULTS**

THESE PAGES **SHOW EVERY QUESTION ASKED** IN THE SURVEY. The questions are grouped into factors. These factors drive the Key Outcome Measures.

LOOK AT HOW THE POSITIVE SCORES COMPARE TO THE AVAILABLE COMPARISONS. Positive scores are the proportion of staff responding "Strongly Agree" and "Agree".

SUPERVISOR PERFORMANCE	RESPONSE	SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM Health	VARIANCE FROM ACTPS
My supervisor displays resilience when faced with difficulties or failures	86	9	86 %	-1	+1	+2
My supervisor ensures that my workgroup delivers on what we are responsible for	84	11	84 %	-3	+1	0
My supervisor provides me with enough support when I need it	81	10 9	81 %	-3	+1	-1
My immediate supervisor encourages me (% always, often)	78	14 8	<b>78</b> %	-2	+2	+1
My supervisor provides feedback in a way that helps me improve my performance	71	16 13	<b>71</b> %	-8 🛇	-2	-5 🛇
My supervisor manages underperformance well in my workgroup	52	30 19	<b>52</b> %	-7 🛇	-2	-8 🗸





#### **EXPLORE** THE FULL **RESULTS**

THESE PAGES **SHOW EVERY QUESTION ASKED** IN THE SURVEY. The questions are grouped into factors. These factors drive the Key Outcome Measures.

LOOK AT HOW THE POSITIVE SCORES COMPARE TO THE AVAILABLE COMPARISONS. Positive scores are the proportion of staff responding "Strongly Agree" and "Agree".

**IS THERE ROOM FOR IMPROVEMENT?** 

TEAM PERFORMANCE	RESPONSE SCALE		% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM Health	VARIANCE FROM ACTPS
My workgroup successfully adapts to new ways of working when required	87		<b>87</b> %	-4 🗸	0	+1
My workgroup has the appropriate skills, capabilities, and knowledge to perform well	82	12	<b>82</b> %	-9 🗸	+2	-2
The people in my workgroup use time and resources efficiently	81	12 8	81 %	+1	+1	+1
My workgroup has the tools and resources we need to perform well	53 17	30	<b>53</b> %	-13 🛇	-9 🗸	-12 🛇

TEAM CULTURE	RESPONSE SCALE		% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM Health	VARIANCE FROM ACTPS
My workgroup works effectively together	87	9	<b>87</b> %	-	+2	+2
Relationships at work are strained (% never, rarely)	59	28 13	<b>59</b> %	-3	-1	-1

KEY:



△ AT LEAST 4 PERCENTAGE POINTS **GREATER** THAN COMPARATOR

AT LEAST 4 PERCENTAGE POINTS LESS THAN COMPARATOR

Combined positive %

Neutral % Combined negative %



#### **EXPLORE** THE FULL **RESULTS**

THESE PAGES **SHOW EVERY QUESTION ASKED** IN THE SURVEY. The questions are grouped into factors. These factors drive the Key Outcome Measures.

LOOK AT HOW THE POSITIVE SCORES COMPARE TO THE AVAILABLE COMPARISONS. Positive scores are the proportion of staff responding "Strongly Agree" and "Agree".

**IS THERE ROOM FOR IMPROVEMENT?** 

FLEXIBLE WORKING	RESPONSE SCALE		% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM Health	VARIANCE FROM ACTPS
I am confident I can access flexible working arrangements when required	86	6 8	86 %	-	+4 🔷	+3
	Do you current arrangement?	_		s the main i	reason you <b>do</b> ement?	on't access
Of the following flexible working arrangements:	% YES	VARIANCE FROM Health	perso	nal needs/ w	ork wo	nnagement ould not pport
Variable or non-standard hours of work	<b>45</b> %	-2		49	39	11
Part-time employment	19 %	+4 🔕		76		21
Job sharing	<b>4</b> %	-1		72		26
Home-based work	<b>54</b> %	-6 🗸		37	49	14
Hybrid working arrangements - a combination working from home, office, or other space	<b>69</b> %	-8 🛇		43	37	20
Rostered Day off (RDO), 9-day fortnight or similar arrangement	11 %	+2		58	28	3 14
Flex time or time-in-lieu	<b>77</b> %	+9 🔕		37	49	14





positive %



#### **EXPLORE** THE FULL **RESULTS**

THESE PAGES **SHOW EVERY QUESTION ASKED** IN THE SURVEY. The questions are grouped into factors. These factors drive the Key Outcome Measures.

LOOK AT HOW THE POSITIVE SCORES COMPARE TO THE AVAILABLE COMPARISONS. Positive scores are the proportion of staff responding "Strongly Agree" and "Agree".

AUTONOMY	RESPONSE SCALE		% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM Health	VARIANCE FROM ACTPS
I have a choice in deciding how I do my work (% always, often)	79	16	<b>79</b> %	+]	+2	+2

BARRIERS to PRODUCTIVITY	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM Health	VARIANCE FROM ACTPS
My physical work environment is suitable for the type of work I do	86 7	86 %	+4 🔷	+1	+1

CHANGE MANAGEMENT	RESPONSE SCALE		% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM Health	VARIANCE FROM ACTPS
My EGM effectively leads and manages change	58 3	0 12	<b>58</b> %	-22 🗸	-8 🛇	-6 🛇
My EBM effectively leads and manages change	62 15	23	<b>62</b> %	-18 🛇	-8 🛇	-7 📀
Senior leaders support staff to work in an environment of change	55 29	16	<b>55</b> %	-4 🛇	-6 📀	-5 🛇









#### **EXPLORE** THE FULL **RESULTS**

THESE PAGES **SHOW EVERY QUESTION ASKED** IN THE SURVEY. The questions are grouped into factors. These factors drive the Key Outcome Measures.

LOOK AT HOW THE POSITIVE SCORES COMPARE TO THE AVAILABLE **COMPARISONS.** Positive scores are the proportion of staff responding "Strongly Agree" and "Agree".

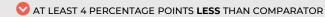
**IS THERE ROOM FOR IMPROVEMENT?** 

CONSULTATION	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM Health	VARIANCE FROM ACTPS
My supervisor involves me in decisions about my work	84 9 7	84 %	-1	+2	0

CUSTOMER SERVICE CULTURE	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM Health	VARIANCE FROM ACTPS
My workgroup is committed to providing excellent customer/client service	92	92 %	0	0	+1
My workgroup has good working relationships with our customers/clients	91	91 %	+3	+2	+3
My workgroup uses feedback from our customers/clients to improve the services we deliver	84 10	84 %	+5 🔷	+4 🔕	+5 🔷
I am able to deliver services to customers/clients in a timely manner	86 8	86 %	+3	+2	-1
I received appropriate training to meet my customer/client service responsibilities	<b>75</b> 18 <b>7</b>	<b>75</b> %	+4 🔕	+7 🔷	+2







positive %



#### **EXPLORE** THE FULL **RESULTS**

THESE PAGES **SHOW EVERY QUESTION ASKED** IN THE SURVEY. The questions are grouped into factors. These factors drive the Key Outcome Measures.

LOOK AT HOW THE POSITIVE SCORES COMPARE TO THE AVAILABLE **COMPARISONS.** Positive scores are the proportion of staff responding "Strongly Agree" and "Agree".

GOAL CLARITY	RESPONSE SCALE		% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM Health	VARIANCE FROM ACTPS
I can see a clear connection between my job and my organisation's purpose	79	11 10	<b>79</b> %	-6 🛇	-6 🛇	-8 🗸
I clearly understand what I am expected to do in this job	79	11 9	<b>79</b> %	-7 🛇	0	-6 🛇

INCLUSIVITY	RESPONSE SCALE		% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM Health	VARIANCE FROM ACTPS
My organisation supports and actively promotes a safe and inclusive workplace culture	80	13 7	80 %	-1	+1	+1
I do not face unfair barriers in accessing opportunities	71	17 12	<b>71</b> %	0	+1	-1
My organisation fosters an environment where staff are treated fairly and with respect	62	20 18	<b>62</b> %	-10 🛇	-5 🛇	-8 📀







## EXPLORE THE FULL RESULTS

THESE PAGES SHOW EVERY QUESTION ASKED IN THE SURVEY. The questions are grouped into factors. These factors drive the Key Outcome Measures.

LOOK AT HOW THE POSITIVE SCORES COMPARE TO THE AVAILABLE COMPARISONS. Positive scores are the proportion of staff responding "Strongly Agree" and "Agree".

INTERNAL COMMUNICATION	RESPONS	RESPONSE SCALE		VARIANCE FROM 2021	VARIANCE FROM Health	VARIANCE FROM ACTPS
Regularly kept informed about what is happening in my workgroup	82	11 8	<b>82</b> %	-5 🛇	+2	+2
Regularly kept informed about what is happening across my organisation as a whole	61	27 12	61 %	+4 🔕	-6 📀	-3
Regularly kept informed about what is happening across my Group (or equiv.)	66	22 12	66 %	-5 🛇	-3	-6 📀
Regularly kept informed about what is happening across my Branch (or equiv.)	71	19 10	<b>71</b> %	-5 🛇	-3	-5 🛇





#### **EXPLORE** THE FULL **RESULTS**

THESE PAGES **SHOW EVERY QUESTION ASKED** IN THE SURVEY. The questions are grouped into factors. These factors drive the Key Outcome Measures.

LOOK AT HOW THE POSITIVE SCORES COMPARE TO THE AVAILABLE **COMPARISONS.** Positive scores are the proportion of staff responding "Strongly Agree" and "Agree".

INTRINSIC REWARDS	RESPONS	RESPONSE SCALE		VARIANCE FROM 2021	VARIANCE FROM Health	VARIANCE FROM ACTPS
My immediate supervisor encourages me (% always, often)	78	14 8	<b>78</b> %	-2	+2	+1
The work I do gives me a sense of accomplishment	81	11 9	81 %	-6 🛇	+1	-2
My organisation really inspires me to do my best work every day	53	32 15	<b>53</b> %	+	-3	-3
In the last 3 months, how often has work made you feel enthusiastic (% always, often)	49	37 14	<b>49</b> %	-8 🛇	-1	-4 🛇

JOB SECURITY	RESPONSE SCALE		% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM Health	VARIANCE FROM ACTPS
I am satisfied with the stability and security of my job	68	13 20	<b>68</b> %	-10 🛇	-10 🛇	-13 🛇





#### **EXPLORE** THE FULL **RESULTS**

THESE PAGES SHOW EVERY **QUESTION ASKED** IN THE SURVEY. The questions are grouped into factors. These factors drive the Key Outcome Measures.

LOOK AT HOW THE POSITIVE SCORES COMPARE TO THE AVAILABLE **COMPARISONS.** Positive scores are the proportion of staff responding "Strongly Agree" and "Agree".

JOB-SKILLS MATCH	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM Health	VARIANCE FROM ACTPS
My job gives me opportunities to utilise my skills	85 78	85 %	+1	+4 🔷	+2

LEARNING & DEVELOPMENT	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM Health	VARIANCE FROM ACTPS
Satisfaction with your current learning and development opportunities	64 22 14	<b>64</b> %	+9 🔷	+2	0
Satisfaction with your current career development opportunities	54 23 24	<b>54</b> %	+1	-2	-3

MOBILITY	RESPONSE SCALE <b>% POSITIV</b>		% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM Health	VARIANCE FROM ACTPS	
Your opportunity to temporarily transfer to other work areas within the ACTPS	42	38	20	<b>42</b> %	-1	-6 🛇	-7 🛇









#### **EXPLORE** THE FULL **RESULTS**

THESE PAGES **SHOW EVERY QUESTION ASKED** IN THE SURVEY. The questions are grouped into factors. These factors drive the Key Outcome Measures.

LOOK AT HOW THE POSITIVE SCORES COMPARE TO THE AVAILABLE COMPARISONS. Positive scores are the proportion of staff responding "Strongly Agree" and "Agree".

ORGANISATIONAL TRUST	RESPONSI	RESPONSE SCALE		VARIANCE FROM 2021	VARIANCE FROM Health	VARIANCE FROM ACTPS
My organisation operates with a high level of integrity	66	23 10	<b>66</b> %	-7 🛇	-3	-6 📀
In my organisation, I feel safe to be able to speak up when I see something wrong	68	17 16	68 %	+5 🔕	+2	0
My organisation routinely applies merit in recruitment and promotion decisions	64	18 18	64 %	-2	+5 🔷	+4 🔕
My organisation involves staff in decisions about their work	59	15 26	<b>59</b> %	0	-1	-2
In general, the recruitment and promotion in my workgroup is managed well	49	25 26	<b>49</b> %	-9 📀	-3	-7 📀



#### **EXPLORE** THE FULL **RESULTS**

THESE PAGES **SHOW EVERY QUESTION ASKED** IN THE SURVEY. The questions are grouped into factors. These factors drive the Key Outcome Measures.

LOOK AT HOW THE POSITIVE SCORES COMPARE TO THE AVAILABLE COMPARISONS. Positive scores are the proportion of staff responding "Strongly Agree" and "Agree".

**IS THERE ROOM FOR IMPROVEMENT?** 

#### VARIANCE VARIANCE VARIANCE **WORKGROUP PERFORMANCE** % POSITIVE FROM FROM 83 % Workgroup's overall performance +1 -1 -1

Top capability STRENG for immediate workgro (multiple response)	THS
Collaborative working	63%
Technical specialist (e.g. engineering, allied health)	35%
Project and program management	22%
Client service	22%
Stakeholder engagement	22%
Strategic thinking	21%
Leadership	21%

Top OPPORTUNITIES FOR IMPROVEMENT (multiple response)	
Data	<b>32</b> %
Change management	31%
Strategic thinking	26%
Digital	26%
Information and communications technology (ICT)	26%
Creativity and innovation	21%
Performance management	19%

Most SIGNIFICANT BARRIER you performing your best (multiple response)	S to
Too many competing priorities	35%
Administrative processes within my organisation	28%
Multiple layers of decision making within my organisation	26%
The technology within my organisation	22%
Lack of clarity around priorities	15%
No significant barriers	14%
The appetite for risk within my organisation	12%



AT LEAST 4 PERCENTAGE POINTS GREATER THAN COMPARATOR





positive %



#### **EXPLORE** THE FULL **RESULTS**

THESE PAGES **SHOW EVERY QUESTION ASKED** IN THE SURVEY. The questions are grouped into factors. These factors drive the Key Outcome Measures.

LOOK AT HOW THE POSITIVE SCORES COMPARE TO THE AVAILABLE **COMPARISONS.** Positive scores are the proportion of staff responding "Strongly Agree" and "Agree".

RECOGNITION	RESPONSE SCALE		% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM Health	VARIANCE FROM ACTPS
I am satisfied with the recognition I receive for doing a good job	65	21 14	<b>65</b> %	-3	-3	-5 🛇

REMUNERATION	RESPONSE	SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM Health	VARIANCE FROM ACTPS
Satisfied with non-monetary employment conditions (leave, flexible work, etc.)	85	9	<b>85</b> %	+4 🔷	+3	+3
I am fairly remunerated (e.g. salary, superannuation) for the work that I do	68	17 15	<b>68</b> %	-12 🛇	-3	+2



## EXPLORE THE FULL RESULTS

THESE PAGES SHOW EVERY QUESTION ASKED IN THE SURVEY. The questions are grouped into factors. These factors drive the Key Outcome Measures.

LOOK AT HOW THE POSITIVE SCORES COMPARE TO THE AVAILABLE COMPARISONS. Positive scores are the proportion of staff responding "Strongly Agree" and "Agree".

HEALTH & WELLBEING	RI	ESPONSE	SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM Health	VARIANCE FROM ACTPS
I believe my immediate supervisor cares about my health and wellbeing		87	8	<b>87</b> %	0	+2	+2
My workplace takes actions to keep me healthy and safe at work		79	13 8	<b>79</b> %	-	+7 🔷	+4 🔕
I am satisfied with the policies/practices in place to help me manage my health and wellbeing		67	23 10	<b>67</b> %	-3	+3	-2

SUPERVISOR SUPPORT	RESPC	NSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM Health	VARIANCE FROM ACTPS
I feel equipped to manage the performance of the people I supervise	73	10 17	<b>73</b> %	+12 🔷	-1	-5 🗸
I am provided with adequate time to undertake my role	61	11 28	61 %	+6 🔷	+4 🔕	-3
Do you have direct responsibility for managing staff?	42	58	<b>42</b> %	+2	+2	+4 🔕



#### **EXPLORE** THE FULL **RESULTS**

THESE PAGES **SHOW EVERY QUESTION ASKED** IN THE SURVEY. The questions are grouped into factors. These factors drive the Key Outcome Measures.

LOOK AT HOW THE POSITIVE SCORES COMPARE TO THE AVAILABLE COMPARISONS. Positive scores are the proportion of staff responding "Strongly Agree" and "Agree".

**IS THERE ROOM FOR IMPROVEMENT?** 

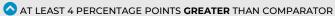
WORK IMPACT on WELLBEING	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM Health	VARIANCE FROM ACTPS
How would you rate your current level of work-related stress? (% nil, low/mild)	35 37 28	<b>35</b> %	+3	0	-5 🛇
In the last 3 months, how often has work made you feel happy (% always, often)	49 38 13	<b>49</b> %	-6 🛇	-4 🛇	-6 🛇
In the last 3 months, how often has work made you feel miserable (% never, rarely)	59 29 12	<b>59</b> %	+5 🔷	+3	+1

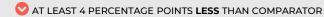
What are the main causes of your work-related stress? (multiple response)	
Amount of work (workload)	46%
Time pressure	45%
Staff shortages	44%
Organisation or workplace change	31%
Unclear priorities	30%

For multiple response questions, staff can select multiple answers. This means the **percentages** will not add to 100%. Instead, the percentage tells you what proportion of staff selected that response. For example, 50% means that 50% of staff

selected that response, and they may have selected another response as well.









Combined

negative %

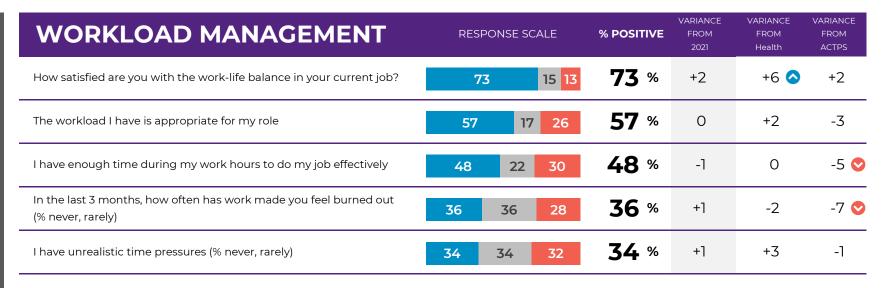


## EXPLORE THE FULL RESULTS

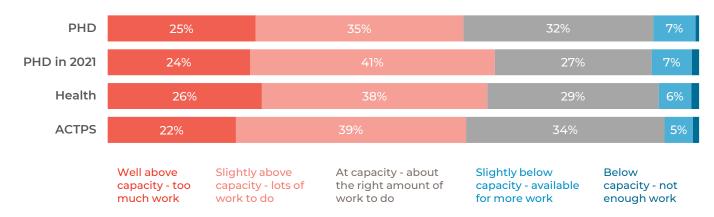
THESE PAGES SHOW EVERY QUESTION ASKED IN THE SURVEY. The questions are grouped into factors. These factors drive the Key Outcome Measures.

LOOK AT HOW THE POSITIVE SCORES COMPARE TO THE AVAILABLE COMPARISONS. Positive scores are the proportion of staff responding "Strongly Agree" and "Agree".

IS THERE ROOM FOR IMPROVEMENT?



What best describes your current workload?



### **CAREER INTENTIONS**

## Which of the following best describes your most likely CAREER PLAN for the next two years?

Continue to work in your current workgroup	44%
Work elsewhere in the ACT Public Service	16%
Don't know	15%
Leave the ACT Public Service to work elsewhere	13%
Continue to work in your current organisation, but in a different workgroup	8%
Retire	2%
Leave my organisation-other	1%
Take up full-time study	1%

#### Top 10 reasons for STAYING in organisation (multiple response) I can continue to work in a field of 61% interest Good access to flexible working **32%** arrangements Good relationship with other team 27% members 22% Broad range of experiences Good location/travel time 22% Good relationship with immediate 18% manager Job security 16% My values or goals are aligned with the 15% objectives and purposes of the organisation

Collaborative work environment

Good remuneration

13%

13%

#### **Top 10 reasons for LEAVING** organisation and seeking employment elsewhere (multiple response) Lack of future career 31% opportunities No opportunity to stay (e.g. end of **27**% contract) Opportunity to work in a field of 25% interest Opportunity to broaden 23% experience Desire to try a different type of 23% work Lack of job security in my current 19% position Poor organisational leadership 15% Lack of 15% developmental/educational opportunities To seek/take a promotion 13% elsewhere For better access to flexible 10% working arrangements



#### **QUESTION DEFINITION**

A worker is bullied if a person of group of people repeatedly act unreasonably towards them, e.g. victimising, humilating, intimidating, or threatening.

**QUESTIONS WITH FEWER THAN 10 RESPONSES HAVE BEEN MASKED FOR** CONFIDENTIALITY.

A SINGLE **MISCONDUCT INCIDENT REPORTED** BY MULTIPLE PEOPLE IS COUNTED AS **MULTIPLE INCIDENTS.** 

THE OUESTIONS IN THE TABLES ARE MULTIPLE RESPONSE.

BULLYING  During the last 12 months, in your current organisation, have you experienced or witnessed bullying at work?	% YES	VARIANCE FROM 2021	VARIANCE FROM Health	VARIANCE FROM ACTPS
Personally experienced	13 %	0	-1	0
Witnessed it happening to someone else	11 %	-2	-4 🛇	-3

What type of behaviour did yo experience?	u
Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)	<b>52</b> %
Exclusion or isolation	43%
Intimidation and/or threats	29%
Withholding essential information for me to do my job	29%
Verbal abuse	14%

which best describes the person who bullied you?				
My immediate manager or supervisor	33%			
Colleague	29%			
A more senior manager than my manager	24%			
Someone I supervise or manage	19%			
Client/customer/patient/ stakeholder	19%			

Did you do anything in response to behaviour witnessed or experience	
Had an informal discussion with my supervisor or someone else more senior than me	46%
Had an informal discussion with other colleagues	31%
Talked to the person who was bullied about the matter	31%
Confronted or discussed the matter with the perpetrator	26%
Submitted a formal report within my organisation	17%







AT LEAST 4 PERCENTAGE POINTS **GREATER** THAN COMPARATOR



#### **QUESTION DEFINITION**

Discrimination occurs when a person treats, or proposes to treat, a person unfavourably because of a personal attribute or characteristic.

**QUESTIONS WITH FEWER THAN 10 RESPONSES HAVE BEEN MASKED FOR** CONFIDENTIALITY.

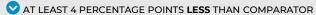
A SINGLE **MISCONDUCT** INCIDENT REPORTED BY MULTIPLE PEOPLE **IS COUNTED AS MULTIPLE INCIDENTS.** 

THE QUESTIONS IN THE TABLES ARE MULTIPLE RESPONSE.

DISCRIMINATION  During the last 12 months, in your current organisation, have you experienced or witnessed DISCRIMINATION at work?	% YES	VARIANCE FROM 2021	VARIANCE FROM Health	VARIANCE FROM ACTPS
Personally experienced	6 %	0	-1	0
Witnessed it happening to someone else	8 %	-1	-1	0

What attribute was the discrimination based on?	What type of behaviour did you experience?	Which best describes the person who discriminated against you?	Did you do anything in response to the behaviour witnessed or experienced?
Other <b>40%</b>	Pay or conditions offered by employer	A more senior manager than my manager	Did not take any action 38%
Age <b>30</b> %	Opportunities for promotion -	My immediate manager or supervisor 40%	Talked to the person who was discriminated against about the matter
Sex <b>20%</b>	Opportunities for transfer/ secondment	Colleague 20%	Had an informal discussion with other colleagues 24%
State of health 10%	Opportunities for training •	Other <b>10%</b>	Had an informal discussion with my supervisor or someone else more senior
Employment activity (e.g. performing reasonable workplace actions, or accessing work entitlements)	Employment security - threats of dismissal or termination		Confronted or discussed the matter with the perpetrator









#### **QUESTION DEFINITION**

Sexual harassment involves nonconsensual or unwelcome sexual behaviour that could make a person feel offended, humiliated, or intimidated.

**QUESTIONS WITH FEWER THAN 10 RESPONSES HAVE BEEN MASKED FOR** CONFIDENTIALITY.

A SINGLE **MISCONDUCT INCIDENT REPORTED** BY MULTIPLE PEOPLE IS COUNTED AS **MULTIPLE INCIDENTS.** 

THE OUESTIONS IN THE TABLES ARE MULTIPLE RESPONSE.

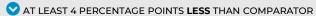
SEXUAL HARASSMENT  During the last 12 months, in your current organisation, have you experienced or witnessed sexual harassment at work?	% YES	VARIANCE FROM 2021	VARIANCE FROM Health	VARIANCE FROM ACTPS
Personally experienced	1 %	+1	0	-1
Witnessed it happening to someone else	1 %	-1	+1	0

What type of behaviour did you experience?	
Sexually suggestive comments or jokes that made me feel offended (in either a group or one on one)	-
Intrusive questions about my private life or comments about my physical appearance	-
Unwelcome touching, hugging, cornering or kissing	-
Inappropriate physical contact (including momentary or brief physical contact)	-
Repeated or inappropriate invitations to go out on dates	•

Which best describes the person who behaved the way?	
Colleague	-
Group of colleagues	-
My immediate manager or supervisor	-
A more senior manager than my manager	-
Someone I supervise or manage	-

<b>Did you do anything in response</b> behaviour witnessed or experienced	
Confronted or discussed the matter with the perpetrator	-
Had an informal discussion with my supervisor or someone else more senior than me	-
Had an informal discussion with other colleagues	-
Submitted a formal report within my organisation	-
Submitted a formal report to a body outside my organisation	-









#### **QUESTION DEFINITION**

Violence and aggression is when a worker is abused, threatened, or assaulted in a situation related to their work.

**QUESTIONS WITH FEWER THAN 10 RESPONSES HAVE BEEN MASKED FOR** CONFIDENTIALITY.

A SINGLE **MISCONDUCT INCIDENT REPORTED** BY MULTIPLE PEOPLE IS COUNTED AS MULTIPLE INCIDENTS.

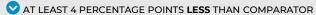
THE OUESTIONS IN THE TABLES ARE MULTIPLE RESPONSE.

VIOLENCE AND AGGRESSION  During the last 12 months, in your current organisation, have you experienced or witnessed aggression or violent behaviour at work?	% YES	VARIANCE FROM 2021	VARIANCE FROM Health	VARIANCE FROM ACTPS
Personally experienced	5 %	-1	-1	-4 🛇
Witnessed it happening to someone else	4 %	+1	-1	-3

Which best describes the person who behaved the way?	
Colleague	-
Group of colleagues	-
My immediate manager or supervisor	-
A more senior manager than my manager	-
Someone I supervise or manage	-

Did you do anything in response to behaviour witnessed or experience	
Had an informal discussion with my supervisor or someone else more senior	<b>47</b> %
Had an informal discussion with other colleagues	33%
Submitted a report through Riskman	33%
Talked to the person who was subject to the violence or aggression about the matter	20%
Submitted a formal report within my organisation	13%









#### **QUESTION DEFINITION**

Corruption is the dishonest or biased exercise of a public official's function that would usually justify serious penalties, such as termination or criminal prosecution.

**QUESTIONS WITH FEWER THAN 10 RESPONSES HAVE BEEN MASKED FOR** CONFIDENTIALITY.

A SINGLE CORRUPTION **INCIDENT REPORTED** BY MULTIPLE PEOPLE IS COUNTED AS **MULTIPLE INCIDENTS.** 

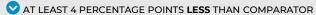
THE OUESTIONS IN THE TABLES ARE MULTIPLE RESPONSE.

CORRUPTION  During the last 12 months, in your current organisation, have you witnessed behaviour that could be considered corruption?	% RESPONSE	VARIANCE FROM 2021	VARIANCE FROM Health	VARIANCE FROM ACTPS
Yes	<b>4</b> %	-1	-2	-2

Which best describes the correbehaviours you witnessed?	upt
Bribery, domestic and foreign - obtaining, offering or soliciting secret commissions, kickbacks or gratuities	-
Fraud, forgery or embezzlement	-
Theft or misappropriation of official assets	-
Nepotism - preferential treatment of family members	-
Cronyism - preferential treatment of friends, e.g. appointing to positions disregarding merit	-

Did you do anything in response to the behaviour witnessed?
Confronted or discussed the matter with the perpetrator
Had an informal discussion with my supervisor or someone else more senior than me
Had an informal discussion with other colleagues
Submitted a formal report within my organisation
Submitted a formal report to the ACT Integrity Commission







## **DEMOGRAPHICS - WORK ROLE**

#### **LENGTH OF EMPLOYMENT** IN CURRENT DIRECTORATE

	PHD	Health	ACTPS
Less than 1 year	13%	17%	18%
1 to less than 2 years	19%	15%	12%
2 to less than 5 years	20%	27%	21%
5 to less than 10 years	13%	12%	16%
10 years or more	<b>27</b> %	19%	21%
No reponse	8%	10%	11%

#### **EMPLOYMENT TYPE**

	PHD	Health	ACTPS
Permanent full-time	53%	64%	67%
Temporary full-time	26%	15%	10%
Permanent part-time	9%	6%	7%
Temporary part-time	3%	3%	1%
Casual	0%	0%	1%
Contractor	0%	1%	2%
Other	1%	0%	1%
No response	9%	10%	11%

#### **LENGTH OF TIME IN CURRENT ROLE**

	PHD	Health	ACTPS
Less than 1 year	26%	33%	31%
1 to less than 2 years	20%	17%	17%
2 to less than 5 years	23%	26%	23%
5 to less than 10 years	11%	9%	11%
10 years or more	11%	5%	8%
No response	9%	10%	11%

#### **CLASSIFICATION** (GROUPED)

	PHD
Senior Officer or Manager	40%
Health Assistant or Health Professional	24%
Executive or Statutory Officer	16%
Administrative Officer 5-6	5%
Other	5%
No response	3%
Medical Officer	3%

## **DEMOGRAPHICS - PERSONAL**

	GENDER		
	PHD	Health	ACTPS
Man or male	28%	28%	33%
Women or female	54%	51%	46%
Non-binary	1%	1.0%	0.5%
I use a different term	0%	0.0%	0.1%
Prefer not to say	<b>7</b> %	8%	9%
No reponse	10%	12%	12%

A	GE GROUP		
	PHD	Health	ACTPS
Under 29 years	13%	11%	11%
30 to 39 years	28%	25%	26%
40 to 49 years	28%	27%	25%
50 to 59 years	16%	19%	19%
60 years or older	2%	4%	5%
No response	12%	15%	15%

DIVERSITY GROUPS					
	PHD	Health	ACTPS		
Aboriginal and Torres Strait Islander	0%	2%	2%		
LGBTQI+	3%	6%	7%		
People with Disability	<b>7</b> %	8%	7%		
Carer	9%	7%	5%		
Other Carer	26%	27%	24%		
Non English-speaking background	10%	16%	16%		
ADF (former and current)	3%	1%	2%		

CULTURAL BACKGROUND					
	PHD	ACTPS			
Australian only	26%	24%	19%		
Culturally diverse	35%	31%	29%		
No response	39%	45%	52%		



Please note that this data reflects the demographics of survey respondents. Depending on your response rate, it may or may not reflect your area's true demographics.

However, some demographic data available here aren't captured in mandatory HR reporting data e.g. some diversity information. This section may reveal valuable information about your staff, such as groups that are underreported in other HR data sources.

## **ACT HEALTH QUESTIONS**



## DIRECTORATE SPECIFIC QUESTIONS

THESE PAGES
SHOW THE RESULTS OF
THE QUESTIONS THAT
WERE ONLY ASKED TO
YOUR DIRECTORATE.
WHERE POSSIBLE,
COMPARISONS TO LAST
YEAR HAVE BEEN
MADE.

WORKGROUP	RESPONSE	E SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM Health
Within my workgroup, it's easy to speak up about what's on my mind	81	9 10	<b>81</b> %	-5 ♥	+3
People in my workgroup are eager to share information about what does and doesn't work	81	13	81 %	-5 🛇	+1
We regularly discuss whether we are working effectively together	66	18 15	66 %	+5 🔷	+1
We modify our objectives in light of changing circumstances	85	11	<b>85</b> %	-4 🔮	0
We often review our approach to getting the job done	77	17	<b>77</b> %	-4 🛇	-2
People in my workgroup consistently demonstrate the ACT Health values	88	9	88 %	-1	+6 🛇

SUPERVISOR	RESPONS	SE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM Health
My manager helps me understand the importance of my work to the overall effectiveness of ACTHD.	65	25 11	<b>65</b> %	-	-3
My manager helps me understand how my job fits into the bigger picture	68	22 11	68 %	-	0

## **ACT HEALTH QUESTIONS**

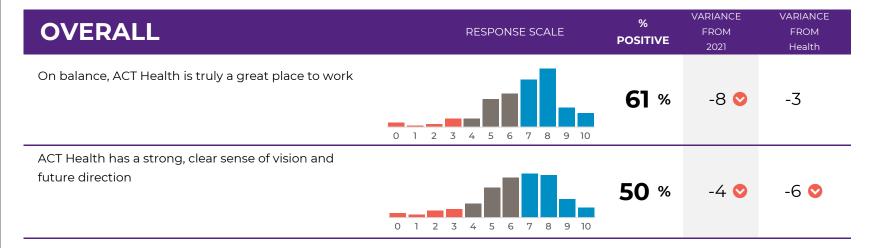


## DIRECTORATE SPECIFIC QUESTIONS

THESE PAGES
SHOW THE RESULTS OF
THE QUESTIONS THAT
WERE ONLY ASKED TO
YOUR DIRECTORATE.
WHERE POSSIBLE,
COMPARISONS TO LAST
YEAR HAVE BEEN
MADE.

IS THERE ROOM FOR IMPROVEMENT?

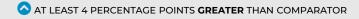
SUPPORT FOR SUPERVISORS	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM Health
I feel supported by my supervisor to manage any issues that arise in my team	81 7 12	<b>81</b> %	-	-3
I find it easy to manage team resourcing	37 31 31	<b>37</b> %	-	-5 😻
I can access additional resources for my team when I need to	28 26 46	28 %	-	-5 💙



For the OVERALL questions, 0 represents "Strongly disagree" and 10 represents "Strongly agree".

The **% POSITIVE** reported are proportion of staff who selected a response of 7 or higher.





▼ AT LEAST 4 PERCENTAGE POINTS LESS THAN COMPARATOR

Combined negative %